Since its founding in 2002, FutureHeights has sought to inspire and facilitate collaboration and empowerment across Cleveland Heights and University Heights to ensure a vibrant and sustainable future for our community.

Through the efforts of its many volunteers, dedicated board of directors and committee members, and a small staff, FutureHeights has grown into a dynamic organization that is uniquely positioned to support and implement change-making programs and initiatives that fulfill its mission.

Over the past year, FutureHeights has focused its work in three major areas: engaging and promoting our community, strengthening our neighborhoods and supporting our commercial districts.

Engaging and promoting our community

Through the Heights Observer, residents tell the story about our community. They contribute news stories and opinion pieces, and our local businesses support this hyper-local community news project through their paid advertising.

In 2015, we published another 12 issues of the print edition and 51 issues of the weekly e-news. One hundred forty-six new volunteers signed up in the member center to write, edit and distribute the paper, which brings the total number of people engaged through the Observer to 1,207.

We have published more than 7,072 stories since the beginning of the project in April 2008. In 2015, the print edition averaged 26 pages and 86 advertisers each month. The e-news, which is published on Tuesday, reaches more than 5,000 people and averages a 30% open rate.

Strengthening our neighborhoods

FutureHeights continues to build its Community Capacity-Building Program, which it launched in 2015 to strengthen our neighborhoods by helping residents leverage their many assets and providing tools to enable neighborhood leaders to work together on creative solutions to their challenges. The program has four components: a series of workshops to train neighborhood leaders; public forums on specific issues of importance to the whole community; a small grants program to enable neighborhood-based projects; and one-on-one mentoring of neighborhood leaders and groups.

Sruti Basu joined the FutureHeights staff in August 2015 as director of community-building programs to oversee the program. She attends neighborhood meetings, helps identify potential leaders, works with existing neighborhood groups and assists in starting new groups.
In spring 2016, we held our second annual series of **community-building workshops** to train participants in effective community-building and place-making practices. Eleven new Community Builders learned about effective community-building and place-making practices. Members of both the inaugural and second-year class met for a potluck in August to share their successes and help plan for the coming year. FutureHeights will announce the dates for its 2017 workshop series soon.

FutureHeights hosted a **public forum, Community-Building for Change**, on Nov. 16, focusing on effective organizing and goal-setting for volunteer organizations, and strategies for creatively solving challenges. FutureHeights hosts public forums in response to requests from members of the neighborhood groups it works with and its Civic Engagement Committee. FutureHeights is partnering with Neighborhood Connections, a nonprofit community organizing group that serves Cleveland neighborhoods.

Since its inception in fall 2015, the Future-Heights Neighborhood Mini-Grants Program has awarded 13 grants totaling $9,984 in three grant cycles. Cleveland Heights neighborhood groups may apply for a grant of up to $1,000 to fund a project that will improve the physical and social environment of their neighborhoods.

Projects that FutureHeights has funded so far include community gardens, public art, and beautification and branding initiatives. Future-Heights holds two grant application rounds, one in the fall and one in the spring. The next application deadline is March 15, 2017.

FutureHeights is the fiscal sponsor for neighborhood groups such as Noble Neighbors.

FutureHeights continues to work with several community-based groups—acting as **fiscal sponsor** for Sustainable Heights Network, Montford Community Garden Association, Noble Neighbors, Spirit Corner, Plant One Tree and Growing Heights—enabling them to seek funding and present programs that enhance our community.

The organization sponsored Artful as it obtained its 501(c)3 status in spring 2015.

**Supporting our commercial districts**

FutureHeights programs, such as the Heights Observer’s **Holiday Gift Guide**, and **Best of the Heights**, and low-cost advertising opportunities in the Heights Observer, support the locally owned, independent businesses that make up the majority of businesses in the Heights. These businesses add to the quality of life and unique character of our residential community. Through “shop local” programs, such as these, we encourage residents to patronize these businesses and help keep our community vibrant.

In 2016, FutureHeights focused several efforts in the Cedar Lee Business District, which faced challenges due to a 9-month streetscape construction project and the renovation of the high school.

FutureHeights sponsored a Cleveland State University **student-led planning process in Cedar Lee** that examined several aspects of the district, including retail mix and in-fill opportunities. A group of volunteers, organized through Future-Heights’ new Economic Development Committee is using the study to develop strategies to support existing businesses and fill vacancies in the district.
The committee organized a **Construction Survival Workshop** and two **Hard Hat Happy Hour** events to assist business owners and attract patrons during the construction.

**The Heights Music Hop** has grown into a two-day, two-district free music festival that attracts more than 5,000 people to the Heights to enjoy free music and visit our unique local businesses.

In 2016, 28 venues hosted 78 musical acts in both the Cedar Lee and Cedar Fairmount business districts. Local and regional acts performed music in a variety of genres and in a variety of venues—restaurants, bars, retail shops, and even the Cedar Lee Parking Garage. We again worked with Heights Arts and Artful to enliven empty storefronts along Lee Road with pop-up art. We are looking forward to continuing to present community-building events like these in coming years.

In 2016, the organization hosted three MSASS student interns. In addition to the student group who completed the Cedar Lee study, FutureHeights hosted a 2016 CSU intern through the Cleveland Foundation’s Summer Internship Program. These students have inspired us with their energy and enthusiasm for community-focused work and expanded our capacity to fulfill our mission of ensuring a vibrant and sustainable future for the Heights.

**Thank you for your support!**

Deanna Bremer Fisher  
Executive Director, FutureHeights

FutureHeights has built strong partnerships with Case Western Reserve University’s Mandel School of Applied Social Sciences (MSASS) and Cleveland State University’s (CSU) Maxine Goodman Levin College of Urban Affairs.

**Strengthening our organization**

FutureHeights believes that all citizens can contribute energy, ideas, and action to building a better community, and we are fortunate that our community is home to so many active and engaged residents and business owners. FutureHeights has drawn on their talents to staff its board-led committees and task forces.

As FutureHeights looks ahead to 2017, it is poised to become a more impactful organization as it works with the City of Cleveland Heights to become a comprehensive, citywide **Community Development Corporation (CDC)** for that city.

A strong nonprofit CDC actively advocates for residents’ needs and proactively pursues development opportunities. Many inner-ring suburbs have a CDC that represents community stakeholders. FutureHeights has been doing much of the work of a CDC already, but by expanding its programming and creating an explicit partnership—between the city, residents and a nonprofit CDC—it will better accomplish its goals for neighborhood revitalization, place-making and economic development.

**FutureHeights’ 2016 Annual Meeting focused on Rediscovering our Neighborhood Business Districts.**
What an incredible ride! For nearly seven years, I’ve been honored to serve on the FutureHeights Board of Directors and as board president for the last two years.

I’m honored because I have a longstanding passion for the Heights. It’s made serving our community, through FutureHeights, a natural fit for me.

Having been raised here, educated in our public schools and, through the years, become familiar with all of the wonderful assets that our community has to offer our residents and visitors, there’s no place I’d rather call home today. From our unique housing stock to our one of a kind business districts, our community has a lot to offer.

As my tenure on the board of directors winds to a close, I’m buoyed by the demonstrable progress FutureHeights has made toward fulfilling its mission to inspire and facilitate collaboration and empowerment across our communities to ensure a vibrant and sustainable future for Cleveland Heights and University Heights.

We’ve gone from a small grassroots group to a more professional organization with strong programs, such as the Heights Observer, Heights Music Hop, and Neighborhood Mini-Grants that have made a solid impact on the community.

I’m a huge believer in the power of collaboration and, as an organization, it’s something we not only value and respect, but also have reaped the benefits of strong relationships with our many partners, including the City of Cleveland Heights.

After all, we’re all invested and want to live in a place that not only is holding its own, but is becoming even better. This goal is more easily achieved when we all work together.

I want to thank the hundreds of individuals, families, local businesses, charitable foundations, civic institutions and community volunteers that have supported the important work of FutureHeights and the Heights Observer, through the years. Without them, the work we do simply wouldn’t be possible.

I’d be remiss if I didn’t express a heartfelt debt of gratitude to the capable staff members, who’ve worked for FutureHeights during my tenure, and our tireless Executive Director, Deanna Bremer Fisher. FutureHeights couldn’t exist but for the dedicated work of this group.

With continued help from our many supporters who share our commitment to making our community the best it can be, I’m confident that our future in the Heights is a bright one.

Sincerely,
Richard Stewart,
President
FutureHeights Board of Directors
2016 FutureHeights Board of Directors

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Deanna Bremer Fisher, Executive Director, shares some of the things she loves about the Heights at the FutureHeights board retreat.

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Deanna Bremer Fisher
Executive Director

Sruti Basu
Director of Community-Building Programs

Kathleen Fant
Bookkeeper

Leslie Kaplansky
Development Associate

Andrea C. Turner
Managing Editor

**Additional Heights Observer Staff**

Kim Sergio Inglis
Editor-in-Chief

Bob Rosenbaum
Advertising and Market Development

Temma Collins and Diane Roberto
Design and Production
2015 Financial Statement
Unaudited condensed statement of activities

**Revenue and Support**

- Grants $65,734
- Membership $28,277
- Annual Fund $6,545
- Sponsorships $11,725
- Fiscal Agent Admin. $401
- Online Auction $14,690
- Earned Income $128,717
- Miscellaneous $325
- Total Revenue and Support $273,115

**Expenses**

- Fundraising $6,106
- Depreciation $830
- Program Fees & Supplies $194,228
- General and Administrative $64,709
- Total Expenses $265,873

**Change in Net Assets** $7,242

**Net Assets at Start of the Year** $64,384

**Net Assets at End of the Year** $71,626

**Fiscal Agency Holdings**

- Fiscal Agency Income $3,613
- Fiscal Agency Expenses $3,123
- Net Fiscal Agencies $490

*FutureHeights is the fiscal agent for the following organizations: Sustainable Heights Network, Montford Community Garden Association, Noble Neighbors, Spirit Corner, Plant One Tree and Growing Heights.

The FutureHeights financial year begins January 1 and ends December 31.

FutureHeights is a 501(c)3 nonprofit organization.

Contributions to FutureHeights are tax-deductible to the fullest extent allowed by law. FutureHeights participates in GuideStar, the online standard for nonprofit accountability. Please visit GuideStar.org to view the organization’s Annual Form 990 and other organizational information.

**2015 FutureHeights Supporters**

*January 1, 2015 through December 31, 2015.

- A Better Pet, LLC
- A Cut Above
- A Piece of Cleveland
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- Academy Music Co.
- Aexcel Corporation
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- Anatolia Cafe
- Antrobus Designs
- Anytime Fitness-University Hts.
- Apollo’s Fire
- Appletree Books, Inc.
- Ardmore Tree Service
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- Aroma Thyme
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- Ben & Jerry’s University Heights
- Best Gyros
- Bialy’s Bagels
- Bike Cleveland
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- Cedar Lee Special Improvement District
- CGB Tech Solutions
- Chestnut Hills Yoga
- Chris Holley-Starling Photography
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Join Us

Your tax-deductible membership contribution goes directly to supporting the community-based programs and projects of FutureHeights that help strengthen our neighborhoods and business districts. Join online today at our secure website, www.futureheights.org, or by calling 216-320-1423.
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Young people gather during the 4th annual Heights Music Hop on Sept. 23 in the Cedar Fairmount Business District. The Hop expanded beyond the Cedar Lee Business District in 2016 to become a two-day event.